| Amounts in millions, except per share | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | $15^{11}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| amounts, ASP, percentages | FY11 ${ }^{1}$ | FY11 | FY11 | FY11 | FY12 | FY12 | FY12 | FY12 | FY13 | FY13 | FY13 | FY13 | FY14 | FY14 | FY14 | FY14 ${ }^{9}$ | Low | High |  |
| TAM | 164.0 | 167.5 | 159.5 | 165.8 | 176.3 | 119.1 | 146.4 | 156.7 | 139.1 | 135.8 | 135.9 | 133.3 | 140.2 | 142.2 | 138.1 | 138.0 |  |  |  |
| HDD Share | 30.9\% | 31.2\% | 31.2\% | 32.5\% | 32.8\% | 23.9\% | 30.2\% | 45.3\% | 44.9\% | 43.6\% | 44.3\% | 44.9\% | 44.7\% | 44.4\% | 43.8\% | 45.7\% |  |  | Revenue by Channel |
| Units (HDD) ${ }^{2}$ | 50.7 | 52.2 | 49.8 | 53.8 | 57.8 | 28.5 | 44.2 | 71.0 | 62.5 | 59.2 | 60.2 | 59.9 | 62.6 | 63.1 | 60.4 | 63.1 |  |  | R4Q Ending |
| ASP (HDD) | \$46 | \$47 | \$45 | \$44 | \$46 | \$69 | \$68 | \$65 | \$62 | \$62 | \$61 | \$60 | \$58 | \$60 | \$58 | \$56 |  |  | Q4 FY14 |
| Revenue | \$2,396 | \$2,475 | \$2,252 | \$2,403 | \$2,694 | \$1,995 | \$3,035 | \$4,754 | \$4,035 | \$3,824 | \$3,764 | \$3,728 | \$3,804 | \$3,972 | \$3,703 | \$3,651 | \$3,800 | \$3,900 |  |
| Gross Profit ${ }^{10}$ | \$437 | \$475 | \$410 | \$469 | \$541 | \$648 | \$977 | \$1,472 | \$1,193 | \$1,059 | \$1,061 | \$1,050 | \$1,099 | \$1,156 | \$1,076 | \$1,029 |  |  |  |
| Gross Margin ${ }^{10}$ | 18.2\% | 19.2\% | 18.2\% | 19.5\% | 20.1\% | 32.5\% | 32.2\% | 31.0\% | 29.6\% | 27.7\% | 28.2\% | 28.2\% | 28.9\% | 29.1\% | 29.1\% | 28.2\% |  |  | Retail |
| $R \&{ }^{10}$ | \$167 | \$169 | \$179 | \$188 | \$193 | \$191 | \$265 | \$406 | \$396 | \$378 | \$396 | \$402 | \$401 | \$416 | \$418 | \$426 |  |  |  |
| $\begin{gathered} \text { SG\&A }{ }^{10} \\ \text { Other }{ }^{10} \end{gathered}$ | 59 | 66 | $\begin{aligned} & 63 \\ & 10 \\ & \hline \end{aligned}$ | $\begin{aligned} & 77 \\ & 32 \\ & \hline \end{aligned}$ | $\begin{aligned} & 71 \\ & 18 \end{aligned}$ | $\begin{array}{r} 85 \\ 210 \\ \hline \end{array}$ | $\begin{array}{r} 122 \\ 48 \\ \hline \end{array}$ | $\begin{array}{r} 178 \\ 80 \\ \hline \end{array}$ | $\begin{array}{r} 179 \\ 26 \\ \hline \end{array}$ | $\begin{array}{r} 162 \\ 41 \end{array}$ | $\begin{array}{r} 185 \\ 63 \\ \hline \end{array}$ | $\begin{aligned} & 180 \\ & 689 \end{aligned}$ | $\begin{array}{r} 132 \\ 24 \\ \hline \end{array}$ | $\begin{array}{r} 226 \\ 36 \\ \hline \end{array}$ | $\begin{array}{r} 201 \\ 38 \end{array}$ | $\begin{array}{r} 202 \\ 49 \\ \hline \end{array}$ |  |  |  |
| Total Operating Expenses ${ }^{10}$ | \$226 | \$235 | \$252 | \$297 | \$282 | \$486 | \$435 | \$664 | \$601 | \$581 | \$644 | \$1,271 | \$557 | \$678 | \$657 | \$677 | \$625 | \$625 | Distributors |
| Operating Income (Loss) | \$211 | \$240 | \$158 | \$172 | \$259 | \$162 | \$542 | \$808 | \$592 | \$478 | \$417 | \$(221) | \$542 | \$478 | \$419 | \$352 |  |  | 24\% |
| Net Income (Loss) | \$197 | \$225 | \$146 | \$158 | \$239 | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 |  |  | 63\% |
| EPS | \$0.84 | \$0.96 | \$0.62 | \$0.67 | \$1.01 | \$0.61 | \$1.96 | \$2.87 | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$2.05 | \$1.77 | \$1.55 | \$1.32 |  |  |  |
| Diluted Shares Outstanding | 234 | 235 | 236 | 237 | 237 | 237 | 246 | 260 | 252 | 246 | 245 | 236 | 242 | 243 | 242 | 241 | 241 | 241 |  |
| Non-GAAP Results Gross Profit ${ }^{10}$ | \$437 | \$475 | \$410 | \$469 | \$541 | \$648 | \$1,077 | \$1,511 | \$1,231 | \$1,097 | \$1,099 | \$1,085 | \$1,135 | \$1,196 | \$1,115 | \$1,078 |  |  |  |
| Gross Margin ${ }^{10}$ | 18.2\% | 19.2\% | 18.2\% | 19.5\% | 20.1\% | 32.5\% | 35.5\% | 31.8\% | 30.5\% | 28.7\% | 29.2\% | 29.1\% | 29.8\% | 30.1\% | 30.1\% | 29.5\% | 29.5\% | 29.5\% |  |
| Net Income | \$197 | \$225 | \$156 | \$193 | \$260 | \$358 | \$619 | \$872 | \$594 | \$513 | \$514 | \$477 | \$514 | \$532 | \$470 | \$445 |  |  |  |
| EPS ${ }^{6}$ | \$0.84 | \$0.96 | \$0.66 | \$0.81 | \$1.10 | \$1.51 | \$2.52 | \$3.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$1.94 | \$1.85 | \$1.95 | \$2.05 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue By Channel $\begin{array}{r}\text { OEM } \\ \text { Distributors }\end{array}$ | $50 \%$ $32 \%$ | 45\% | 47\% | 55\% | 53\% 29\% | 59\% | 64\% | 69\% | 63\% | 61\% | 60\% | 66\% | 64\% | 62\% | 62\% | 65\% |  |  | R4Q Ending |
| Distributors | 32\% | 33\% | 33\% | 29\% | 29\% | 25\% | 28\% | 21\% | 24\% | 24\% | 26\% | 23\% | 24\% | 24\% | 25\% | 23\% |  |  | Q4 FY14 |
| Revenue by Geography Americas | 18\% | 22\% | 20\% | 16\% | 18\% | 16\% | 8\% | 10\% | 13\% | 15\% | 27\% | 28\% | 26\% | 14\% | 25\% | 24\% |  |  |  |
| EMEA | 23\% | 25\% | 24\% | 20\% | 22\% | 21\% | 18\% | 18\% | 18\% | 23\% | 22\% | 19\% | 20\% | 23\% | 21\% | 20\% |  |  |  |
| Asia/ANz | 54\% | 53\% | 54\% | 60\% | 59\% | 57\% | 61\% | 55\% | 59\% | 50\% | 51\% | 53\% | 54\% | 52\% | 54\% | 56\% |  |  |  |
| Top 10 Customers Revenue | 50\% | 48\% | 49\% | 53\% | 49\% | 51\% | 53\% | 53\% | 44\% | 45\% | 45\% | 48\% | 48\% | 42\% | 44\% | 45\% |  |  | cas |
| Enterprise SSD Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$11 | \$54 | \$70 | \$89 | \$92 | \$104 | \$106 | \$155 | \$134 | \$113 |  |  |  |
| PC Units ${ }^{5}$ Notebook | 16.582 | 17.385 | 16.227 | 16.867 | 19.622 | 9.814 | 18.067 | 32.773 | 25.887 | 21.300 | 21.547 | 23.989 | 22.912 | 22.662 | 21.814 | 22.899 |  |  |  |
| Desktop | 20.918 | 20.411 | 20.118 | 22.348 | 21.588 | 11.391 | 15.975 | 21.211 | 16.819 | 17.717 | 18.383 | 16.185 | 17.307 | 16.825 | 16.635 | 16.182 |  |  | EA |
| Non-PC Units Consumer Electronics ${ }^{4}$ | 5.239 | 4.709 | 4.765 | 6.459 | 7.188 | 2.352 | 3.643 | 4.155 | 8.019 | 6.452 | 6.517 | 6.544 | 8.474 | 8.794 | 8.573 | 10.906 |  |  | 21\% |
| Branded Enterprise | $\begin{array}{r} 5.678 \\ 2.319 \\ \hline \end{array}$ | $\begin{aligned} & 7.427 \\ & 2.284 \\ & \hline \end{aligned}$ | $\begin{array}{r} 6.404 \\ 2.318 \\ \hline \end{array}$ | $\begin{aligned} & 5.672 \\ & 2.463 \\ & \hline \end{aligned}$ | $\begin{aligned} & 7.060 \\ & 2.369 \\ & \hline \end{aligned}$ | $\begin{array}{r} 3.191 \\ 1.724 \\ \hline \end{array}$ | $\begin{aligned} & 2.926 \\ & 3.616 \\ & \hline \end{aligned}$ | $\begin{aligned} & 4.986 \\ & 7.913 \\ & \hline \end{aligned}$ | $\begin{array}{r} 5.767 \\ 5.988 \\ \hline \end{array}$ | $\begin{array}{r} 7.139 \\ 6.633 \\ \hline \end{array}$ | $\begin{array}{r} 6.517 \\ 7.211 \\ \hline \end{array}$ | $\begin{aligned} & 5.281 \\ & 7.897 \\ & \hline \end{aligned}$ | $\begin{aligned} & 6.146 \\ & 7.771 \\ & \hline \end{aligned}$ | $\begin{aligned} & 7.018 \\ & 7.783 \\ & \hline \end{aligned}$ | $\begin{aligned} & 6.272 \\ & 7.129 \\ & \hline \end{aligned}$ | $\begin{aligned} & 6.012 \\ & 7.098 \\ & \hline \end{aligned}$ |  |  |  |
| Total HDD | 50.736 | 52.216 | 49.832 | 53.809 | 57.827 | 28.472 | 44.227 | 71.038 | 62.480 | 59.241 | 60.175 | 59.896 | 62.610 | 63.082 | 60.423 | 63.097 |  |  |  |
| Average GB Shipped | 512 | 581 | 578 | 608 | 634 | 578 | 581 | 668 | 708 | 804 | 805 | 797 | 811 | 874 | 888 | 875 |  |  |  |
| EB Shipped | 26.0 | 30.3 | 28.8 | 32.7 | 36.7 | 16.5 | 25.7 | 47.4 | 44.3 | 47.6 | 48.4 | 47.7 | 50.8 | 55.1 | 53.6 | 55.2 |  |  |  |
| R4Q EB Shipped | 94.1 | 102.5 | 107.7 | 117.8 | 128.5 | 114.6 | 111.5 | 126.3 | 133.9 | 165.1 | 187.8 | 188.0 | 194.5 | 202.0 | 207.2 | 214.7 |  |  |  |

##  <br> 



Revenue and Non-GAAP Gross Margin ${ }^{10}$

| Balance sheet, cash flows, earnings, dividends and share repurchase amounts in millions | $\begin{array}{r} \text { Q1 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \mathrm{FY} 13 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \mathrm{FY} 13 \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY14 } \end{array}$ |  | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY14 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents Available-for-Sale (AFS) Securities | \$2,858 <br> (375) | $\$ 3,110$ (350) | \$3,230 (325) | $\begin{array}{r} \$ 3,490 \\ - \\ \hline \end{array}$ | $\$ 3,675$ <br> (263) | \$3,924 <br> (231) | $\begin{array}{r} \$ 3,377 \\ (2,743) \end{array}$ | $\begin{array}{r} \$ 3,208 \\ - \\ (2,185) \end{array}$ | $\begin{gathered} \$ 3,557 \\ (2,128) \end{gathered}$ | $\begin{array}{r} \$ 3,816 \\ (2,128) \end{array}$ | $\begin{array}{r} \$ 4,060 \\ - \\ (2,013) \end{array}$ | $\begin{array}{r} \hline \$ 4,309 \\ (1,955) \\ \hline \end{array}$ | $\begin{array}{r} \$ 4,869 \\ - \\ (2,398) \\ \hline \end{array}$ | $\begin{array}{r} \$ 4,655 \\ (2,340) \end{array}$ | $\begin{array}{r} \$ 4,569 \\ 470 \\ (2,469) \\ \hline \end{array}$ | $\begin{array}{r} \$ 4,804 \\ 499 \\ (2,438) \\ \hline \end{array}$ |
| Net Cash, Cash Equivalents \& AFS Securities | \$2,483 | \$2,760 | \$2,905 | \$3,196 | \$3,412 | \$3,693 | \$634 | \$1,023 | \$1,409 | \$1,688 | \$2,047 | \$2,354 | \$2,471 | \$2,315 | \$2,570 | \$2,865 |
| Cash Flow From Operations | \$390 | \$505 | \$313 | \$447 | \$352 | \$378 | \$1,208 | \$1,128 | \$936 | \$772 | \$727 | \$684 | \$680 | \$727 | \$697 | \$713 |
| Free Cash Flow | \$190 | \$255 | \$138 | \$294 | \$218 | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 |
| Capital Expenditures | \$200 | \$250 | \$175 | \$153 | \$134 | \$120 | \$139 | \$324 | \$382 | \$246 | \$188 | \$136 | \$136 | \$170 | \$161 | \$161 |
| Depreciation and Amortization | \$150 | \$151 | \$151 | \$150 | \$158 | \$140 | \$188 | \$339 | \$313 | \$309 | \$309 | \$302 | \$312 | \$317 | \$307 | \$308 |
| EBITDA | \$361 | \$391 | \$309 | \$322 | \$417 | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 |
| Accounts Receivable, Net | \$1,325 | \$1,250 | \$1,171 | \$1,206 | \$1,356 | \$747 | \$2,377 | \$2,364 | \$1,951 | \$1,732 | \$1,700 | \$1,793 | \$1,791 | \$1,959 | \$1,802 | \$1,989 |
| Inventory Raw Materials | \$155 | \$141 | \$151 | \$172 | \$170 | \$191 | \$329 | \$245 | \$237 | \$193 | \$191 | \$167 | \$208 | \$201 | \$204 | \$168 |
| Work in Process | 266 | 274 | 260 | 263 | 275 | 185 | 667 | 552 | 559 | 581 | 583 | 575 | 579 | 581 | 519 | 493 |
| Finished Goods | 140 | 153 | 163 | 142 | 200 | 90 | 286 | 413 | 508 | 430 | 423 | 446 | 457 | 511 | 554 | 565 |
| Total Inventory | \$561 | \$568 | \$574 | \$577 | \$645 | \$466 | \$1,282 | \$1,210 | \$1,304 | \$1,204 | \$1,197 | \$1,188 | \$1,244 | \$1,293 | \$1,277 | \$1,226 |
| Property, Plant and Equipment, Net | \$2,245 | \$2,277 | \$2,249 | \$2,224 | \$2,209 | \$2,091 | \$4,171 | \$4,067 | \$4,027 | \$3,938 | \$3,803 | \$3,700 | \$3,638 | \$3,509 | \$3,406 | \$3,293 |
| Accounts Payable | \$1,703 | \$1,628 | \$1,486 | \$1,545 | \$1,708 | \$883 | \$2,774 | \$2,773 | \$2,545 | \$2,185 | \$2,037 | \$1,990 | \$2,061 | \$2,106 | \$1,902 | \$1,971 |
| Days Sales Outstanding | 50 | 46 | 47 | 46 | 46 | 34 | 71 | 45 | 44 | 41 | 41 | 44 | 43 | 45 | 44 | 50 |
| Days Inventory Outstanding | 26 | 26 | 28 | 27 | 27 | 31 | 57 | 34 | 42 | 40 | 40 | 40 | 42 | 42 | 44 | 42 |
| Days Payables Outstanding | 79 | 74 | 73 | 73 | 72 | 60 | 123 | 77 | 82 | 72 | 69 | 67 | 69 | 68 | 65 | 68 |
| Cash Conversion Cycle | (3) | (2) | 2 |  | 1 | 5 | 5 | 2 | 4 | 9 | 12 | 17 | 16 | 19 | 23 | 24 |
| Inventory Turns | 14 | 14 | 13 | 13 | 13 | 12 | 6 | 11 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 9 |
| Dividends Paid | \$ - | \$ - | \$ - | \$ - | \$ | \$ - | \$ - | \$ - | \$ | \$121 | \$ | \$60 | \$59 | \$59 | \$71 | \$70 |
| Shares Repurchased | 1.8 |  |  |  |  |  |  | 16.4 | 5.2 | 4.2 | 5.2 | 4.4 | 2.3 | 2.0 | 2.8 | 3.2 |
| Shares Repurchased | \$50 | \$ | \$ | \$ | \$ | \$ | \$ | \$604 | \$218 | \$146 | \$243 | \$235 | \$150 | \$150 | \$244 | \$272 |
| Remaining Amount Authorized | \$416 | \$416 | \$416 | \$416 | \$416 | \$416 | \$416 | \$1,312 | \$2,594 | \$2,448 | \$2,205 | \$1,970 | \$1,820 | \$1,670 | \$1,426 | \$1,154 |
| R4Q Economic Profit ${ }^{8}$ | \$714 | \$484 | \$213 | \$92 | \$113 | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 |
| R4Q ROIC ${ }^{8}$ | 26.4\% | 21.1\% | 15.6\% | 13.2\% | 13.6\% | 11.9\% | 14.8\% | 20.4\% | 21.3\% | 21.0\% | 20.0\% | 10.1\% | 9.7\% | 10.5\% | 10.2\% | 15.1\% |
| R4Q ROA ${ }^{8}$ | 18.1\% | 14.6\% | 10.9\% | 9.2\% | 9.5\% | 8.5\% | 10.5\% | 14.3\% | 14.9\% | 14.7\% | 14.2\% | 7.0\% | 6.7\% | 7.2\% | 7.0\% | 10.6\% |
| Worldwide Headcount ${ }^{3}$ | 62,817 | 62,991 | 61,349 | 65,431 | 67,799 | 67,121 | 106,604 | 103,111 | 96,002 | 93,820 | 87,565 | 85,777 | 87,586 | 87,976 | 84,556 | 84,072 |

## Business Model (Non-GAAP)

Gross Margin* 27\%-32\%

Operating Expense* $10 \%-12 \%$

Operating Income* 15\%-22\%

Tax
7\%-10\% of Income Before Tax

Capital Expenditures* 5\%-7\%

Conversion Cycle 4-8 Days
*Percent of Revenue



R4Q ROIC \& R4Q Economic Profit ${ }^{8}$


## Non-GAAP Financial Measures




 lows from operations or other cash flow measurements determined in accordance with GAAP


 GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.



 recurring, or may not be indicative of ongoing operations, or any tax impact related to those charges

| In millions, except gross margin and per share amounts | $\begin{array}{r} \text { Q1 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \mathrm{FY} 12 \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | Q2 FY13 | Q3 FY13 | $\begin{array}{r} \text { Q4 } \\ \mathrm{FY} 13 \end{array}$ | Q1 FY14 | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | Q3 FY14 | Q4 FY14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Cash Flows from Operations to Free Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash Flows from Operations Capital Expenditures | $\begin{array}{r} \$ 390 \\ (200) \\ \hline \end{array}$ | $\begin{aligned} & \$ 505 \\ & (250) \\ & \hline \end{aligned}$ | $\begin{gathered} \$ 313 \\ (175) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 447 \\ (153) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 352 \\ (134) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 378 \\ (120) \\ \hline \end{gathered}$ | $\begin{array}{r} \$ 1,208 \\ (139) \\ \hline \end{array}$ | $\begin{array}{r} \$ 1,128 \\ (324) \\ \hline \end{array}$ | $\begin{array}{r} \$ 936 \\ (382) \\ \hline \end{array}$ | $\begin{gathered} \$ 772 \\ (246) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 727 \\ (188) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 684 \\ (136) \end{gathered}$ | $\begin{gathered} \$ 680 \\ (136) \\ \hline \end{gathered}$ | $\begin{gathered} \$ 727 \\ (170) \\ \hline \end{gathered}$ | $\begin{aligned} & \$ 697 \\ & (161) \\ & \hline \end{aligned}$ | $\begin{gathered} \$ 713 \\ (161) \\ \hline \end{gathered}$ |
| Free Cash Flow | \$190 | \$255 | \$138 | \$294 | \$218 | \$258 | \$1,069 | \$804 | \$554 | \$526 | \$539 | \$548 | \$544 | \$557 | \$536 | \$552 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reconciliation of Net Income to EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$197 | \$225 | \$146 | \$158 | \$239 | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 |
| Interest |  | 1 | (1) | 2 | 1 | 2 | 4 | 7 | 14 | 10 | 11 | 9 | 10 | 11 | 13 | 5 |
| Income Tax Expense Depreciation and Amortization | $\begin{array}{r} 14 \\ 150 \end{array}$ | $\begin{array}{r} 14 \\ 151 \end{array}$ | $\begin{array}{r} 13 \\ 151 \end{array}$ | $\begin{array}{r} 12 \\ 150 \\ \hline \end{array}$ | $\begin{array}{r} 19 \\ 158 \end{array}$ | $\begin{array}{r} 15 \\ 140 \end{array}$ | $\begin{array}{r} 55 \\ 188 \end{array}$ | $\begin{array}{r} 56 \\ 339 \end{array}$ | $\begin{array}{r} 59 \\ 313 \end{array}$ | $\begin{aligned} & 133 \\ & 309 \end{aligned}$ | $\begin{array}{r} 15 \\ 309 \end{array}$ | $\begin{array}{r} 35 \\ 302 \\ \hline \end{array}$ | $\begin{array}{r} 37 \\ 312 \end{array}$ | $\begin{array}{r} 37 \\ 317 \end{array}$ | $\begin{array}{r} 31 \\ 307 \end{array}$ | $\begin{array}{r} 30 \\ 308 \end{array}$ |
| EBITDA | \$361 | \$391 | \$309 | \$322 | \$417 | \$302 | \$730 | \$1,147 | \$905 | \$787 | \$726 | \$81 | \$854 | \$795 | \$726 | \$660 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reconciliation of Gross Margin to Non-GAAP Gross Margin \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit to Non-GAAP Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit ${ }^{10}$ | \$437 | \$475 | \$410 | \$469 | \$541 | \$648 | \$977 | \$1,472 | \$1,193 | \$1,059 | \$1,061 | \$1,050 | \$1,099 | \$1,156 | \$1,076 | \$1,029 |
| Acquisition-Related Fair Value Adjustments |  |  |  |  |  |  | 91 |  |  |  |  |  |  |  |  |  |
| Restructuring and other |  | - | - | - | - |  | 9 |  | 38 | 38 | 38 |  | 36 | 40 | 39 | 10 39 |
| Amon-GAAP Gross Profit ${ }^{\text {a }}$ | \$437 | \$475 | \$410 | \$469 | \$541 | \$648 | \$1,077 | - ${ }^{\text {3 }}$ | \$1,231 | + ${ }^{\text {\$1,097 }}$ | \$1,099 | - 31 | - ${ }^{\text {\% }} 1,135$ | - 41,196 | - ${ }^{\text {\$1,115 }}$ | - ${ }^{\text {\$ }} 1,078$ |
| Revenue | \$2,396 | \$2,475 | \$2,252 | \$2,403 | \$2,694 | \$1,995 | \$3,035 | \$4,754 | \$4,035 | \$3,824 | \$3,764 | \$3,728 | \$3,804 | \$3,972 | \$3,703 | \$3,651 |
| Gross Margin ${ }^{10}$ | 18.2\% | 19.2\% | 18.2\% | 19.5\% | 20.1\% | 32.5\% | 32.2\% | 31.0\% | 29.6\% | 27.7\% | 28.2\% | 28.2\% | 28.9\% | 29.1\% | 29.1\% | 28.2\% |
| Non-GAAP Gross Margin ${ }^{10}$ | 18.2\% | 19.2\% | 18.2\% | 19.5\% | 20.1\% | 32.5\% | 35.5\% | 31.8\% | 30.5\% | 28.7\% | 29.2\% | 29.1\% | 29.8\% | 30.1\% | 30.1\% | 29.5\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reconciliation of Net Income (Loss) to Non-GAAP Net Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income (Loss) | \$197 | \$225 | \$146 | \$158 | \$239 | \$145 | \$483 | \$745 | \$519 | \$335 | \$391 | \$(265) | \$495 | \$430 | \$375 | \$317 |
| Acquisition-Related Expense |  | - | 10 | 10 | 14 | 14 | 34 | - | - | - | - | 7 | 13 | - | - | - |
| Litigation | - | - | - | 25 | 7 | - | - | - | - | - | - | 681 | 13 | 25 | 13 | 13 |
| Charges Related to Flooding, Net | - | - | - |  |  | 199 | 15 | - | - | - | - |  | - | - | - | - |
| Acquisition-Related Fair Value Adjustments | - | - | - | - | - | - | 91 | - | - | - | - |  | - | - | - | - |
| Amortization of Intangibles | - | - | - | - | - | - | 12 | 51 | 49 | 49 | 49 | 46 | 47 | 51 | 50 | 47 |
| Restructuring and other | - | - | - | - | - |  | - | 80 | 26 | 41 | 74 | 8 | 11 | 26 | 28 | 68 |
| Insurance Recovery | - | - | - | - | - | - | - |  | - | - | - |  | (65) | - | - | - |
| Write-off of debt issuance costs | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 4 | - |
| Tax Impact | - | - | - | - | - | - | (16) | (4) | - | 88 | - | - | - | - | - | - |
| Non-GAAP Net Income | \$197 | \$225 | \$156 | \$193 | \$260 | \$358 | \$619 | \$872 | \$594 | \$513 | \$514 | \$477 | \$514 | \$532 | \$470 | \$445 |
| EPS | \$0.84 | \$0.96 | \$0.62 | \$0.67 | \$1.01 | \$0.61 | \$1.96 | \$2.87 | \$2.06 | \$1.36 | \$1.60 | \$(1.12) | \$2.05 | \$1.77 | \$1.55 | \$1.32 |
| Non-GAAP EPS | \$0.84 | \$0.96 | \$0.66 | \$0.81 | \$1.10 | \$1.51 | \$2.52 | \$3.35 | \$2.36 | \$2.09 | \$2.10 | \$1.96 | \$2.12 | \$2.19 | \$1.94 | \$1.85 |
| Diluted Shares Outstanding | 234 | 235 | 236 | 237 | 237 | 237 | 246 | 260 | 252 | 246 | 245 | 236 | 242 | 243 | 242 | 241 |
| Non-GAAP Diluted Shares Outstanding ${ }^{6}$ | 234 | 235 | 236 | 237 | 237 | 237 | 246 | 260 | 252 | 246 | 245 | 243 | 242 | 243 | 242 | 241 |

## Non-GAAP Financial Measures

Economic Profit: Economic profit (EP) is a non-GAAP financial measure defined as net operating profit after taxes less the value of invested capital multiplied by the weighted average cost of capital, where net operating profit after taxes is defined as income from operations minus tax expense and invested capital is defined as the sum of current debt, ong-term debt and equity. Management uses EP to evaluate business performance and allocate resources, and it is a component in determining management's incentive compensation. Management believes EP provides additional perspective to investors about financial returns generated by the business and represents profit generated over and above the cost of capital used by the business to generate that profit.

| In millions | $\begin{array}{r} \text { Q1 } \\ \text { FY10 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY10 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY10 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY10 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY11 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY12 } \end{array}$ | $\begin{array}{r} \text { Q1 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q4 } \\ \text { FY13 } \end{array}$ | Q1 FY14 | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | $\begin{array}{r} \mathrm{Q} 4 \\ \mathrm{FY} 14 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Operating Income (Loss) to |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| R4Q Economic Profit Operating Income (Loss) Income Tax Provision | $\$ 319$ | \$473 <br> (42) | \$441 | $\$ 293$ | \$211 <br> (14) | $\begin{gathered} \$ 240 \\ (14) \end{gathered}$ | $\$ 158$ (13) | \$172 <br> (12) | $\begin{array}{r} \$ 259 \\ (19) \end{array}$ | $\$ 162$ (15) | \$542 | $\$ 808$ | $\begin{array}{r} \$ 592 \\ (59) \end{array}$ | \$478 <br> (133) | $\$ 417$ (15) | $\$(221)$ | $\$ 542$ | $\$ 478$ (37) | \$419 (31) | $\$ 352$ |
| Net Operating Profit After Taxes R4Q Net Operating Profit After Taxes Invested Capital x WACC | 290 | $\begin{gathered} 431 \\ 972 \\ (488) \end{gathered}$ | $\begin{array}{r} 401 \\ 1,320 \\ (534) \end{array}$ | $\begin{array}{r} 266 \\ 1,388 \\ (562) \end{array}$ | $\begin{array}{r} 197 \\ 1,295 \\ (581) \end{array}$ | $\begin{array}{r} 226 \\ 1,090 \\ (606) \end{array}$ | $\begin{gathered} 145 \\ 834 \\ (621) \end{gathered}$ | $\begin{gathered} 160 \\ 728 \\ (636) \end{gathered}$ | $\begin{gathered} 240 \\ 771 \\ (658) \end{gathered}$ | $\begin{gathered} 147 \\ 692 \\ (677) \end{gathered}$ | $\begin{array}{r} 487 \\ 1,034 \\ (1,117) \end{array}$ | $\begin{array}{r} 752 \\ 1,626 \\ (1,084) \end{array}$ | $\begin{array}{r} 533 \\ 1,919 \\ (1,118) \end{array}$ | $\begin{array}{r} 345 \\ 2,117 \\ (1,141) \end{array}$ | $\begin{array}{r} 402 \\ 2,032 \\ (1,148) \end{array}$ | $\begin{array}{r} (256) \\ 1,024 \\ (1,083) \end{array}$ | $\begin{array}{r} 505 \\ 996 \\ (1,172) \end{array}$ | $\begin{array}{r} 441 \\ 1,092 \\ (1,201) \end{array}$ | $\begin{array}{r} 388 \\ 1,078 \\ (1,236) \end{array}$ | $\begin{array}{r} 322 \\ 1,656 \\ (1,241) \end{array}$ |
| R4Q Economic Profit |  | \$484 | \$786 | \$826 | \$714 | \$484 | \$213 | \$92 | \$113 | \$15 | \$(83) | \$542 | \$801 | \$976 | \$884 | \$(59) | \$(176) | \$(109) | \$(158) | \$415 |

## Formulas

Share = Units (HDD) / TAM
ASP = Revenue / Units (HDD)
Free Cash Flow = Cash Flow from Operations - Capital Expenditures
EBITDA = Net Income (Loss) + Interest + Income Tax Expense + Depreciation and Amortization
Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)
Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)
Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)
Cash Conversion Cycle = DSO + DIO - DPO
Inventory Turns = 364 days / DIO
R4Q Economic Profit = R4Q Net Operating Profit After Taxes - (Invested Capital x WACC)
Invested Capital = Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity
$W^{\prime} C^{7}=11 \%$
R4Q ROIC = R4Q (Operating Income (Loss) + Interest Expense) / R4Q Average (Short-term debt + Current portion of long-term debt + Long-term debt + Total shareholders' equity)
R4Q ROA = R4Q Operating Income (Loss) / R4Q Average Total Assets

## Footnotes

1. ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates
2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media
3. Worldwide Headcount excludes temporary and contracted employees.
4. Consumer Electronics includes gaming
5. PC includes shipments to distributors, second/third tier external HDD manufacturers, and white box manufacturers
6. Q4 FY13 non-GAAP EPS is calculated using the same number of shares used for Q4 FY13 GAAP EPS plus 7 million dilutive
shares. Dilutive shares are not included in the Q4 FY13 GAAP EPS calculation as Q4 FY13 resulted in a net loss.
WACC of $11 \%$ is an internal assumption
7. Q2 FY12 includes charges related to the flooding. Q4 FY13 includes charges related to the arbitration award.
8. TAM is preliminary and based on internal information
 the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K.

 The impact of these excluded items may cause the estimated non-GAAP financial measures to differ materially.
